



**Forzley & Associates** has experience in over 30 countries working on USAID, World Bank, WHO, UNDP, EU and country funded projects. We have capability in these practice areas among others:

- **Global Health Law**
- **Legal Drafting, Analysis and Regulatory Review**
- **Governance and Rule of Law**
- **Health Financing, Insurance and Domestic Revenue Mobilization**
- **Medical Products Procurement and Pharmaceutical Policy**
- **Global Health Security and Disease Control**
- **Economic Development and Public Private Partnership (PPP)s**
- **Disaster Relief, Refugee and Human rights law**
- **International Pharmaceutical Law**
- **Trade, Health and Intellectual Property**
- **Decision and Application Models for Private Sector**

Our experience spans diverse industries and regions within the global health law space. Some examples are of our current and past work are listed below.

- **Medicines: Regulation, Procurement, Institutional Reform, Ukraine;** legal, policy and procurement support services to MOH Ukraine during planning and transition process of centralizing medical products procurement in an independent health procurement agency.
- **Legal Drafting and PPP, Papua New Guinea;** design and revision of structure and functions of the medicines regulatory office into an authority, align its work with the ministry of health procurement unit, design a work plan to dovetail the work of the technical staff to inform the drafting process, draft the related laws and regulations, advise and draft terms for the tender contract for medical products procurement, advise senior management regarding changes to secure their approval and support in order to process the draft bill, amendments and regulations through the national executive counsel, and Parliament, and manage the consultation process across the government, within the ministry and the private sector.
- **Health Systems Strengthening, Swaziland;** whole health sector legal and regulatory assessment, redesign of the structure and functions of the ministry of health including

medicines authority, public health and environmental health offices, health services, including ancillary functions of laboratory; draft bill and amendments.

- **Intellectual Property and Supply Chain Global**; PEPFAR/Global Fund for AIDS, Malaria, TB (SCMS Project) legal advisor on the design of procurement and provide legal advice as needed, particularly for intellectual property issues.
- **Health Insurance, hospital, rehab and clinic general counsel or director**; served as general and outside counsel to these health system actors.
- **Private Sector Regulation, Capacity Building and Public Private Partnership, Afghanistan**; design according to a new law and implement a system to regulate the private health sector (hospitals, clinics, diagnostic offices and other forms of private actors) including establishing an information office, reforming licensing process including forms and procedures according to good business practices, reforming the inspection process and an appeals board for sanctions; align with the new measures on hospital public private partnerships. Capacity and institution building and process through executive board for approval and implementation. Correspond with private sector and provincial health authorities for implementation and roll out of the new system to regulate the private health sector.
- **Procurement and Negotiation, Palestine**; design, negotiate and draft procurement of health service from Israeli hospitals for Palestinians, including the tender documents and contract;
- **Supply Chain and Health IT, Zambia**; implemented a hub and spoke system for supply chain and procurement. During this project, we analyzed procurement law and supply chain and health systems delivery in Zambia.
- **Public Private Partnership, Liberia**; formulation of 5 PPPs in Liberia for USAID. These will focus on mutually beneficial partnerships in the agriculture sector.
- **Laboratory Regulation and PPP Zambia/Liberia**; our staff have worked with the national diagnostic labs in Zambia and Liberia to form partnerships with the private sector and also worked to coordinate procurement with lab services. Developed a business plan for the national lab to become more sustainable by taking on private sector clients with a fee for service model and developing a customer base to pay for some of their recurring costs and business development. This involved a combination of PPP agreements and regulatory enforcement.
- **Anti-Corruption, Albania**; Anti-corruption and internal controls assessment of pharmaceutical sector.
- **Procurement, Morocco**; Designed pooled procurement for pediatric oncology medicines for St. Jude hospital international clinics,
- **Health System Strengthening, Bolivia**; Advisory services to the Bolivian government, including the establishment of a monitoring system to assess the performance of the decentralization process with a focus on health delivery at the municipal level and in indigenous communities. Ongoing project supported by the German Society for International Cooperation (GIZ).

- **Public Private Partnership, Brazil** ; Advised the Brazilian Ministry of Health on the evolution of public-private partnerships in the health care sector, specifically for pharmaceuticals and medical devices.
- **Medicines Regulatory Reform, African Continent and West Africa**; African Medicines Regulatory Harmonization (AMRH) program, drafting team member of Model Medicines Law, support to the 15 country members of the Economic Community of West African States (ECOWAS) and the West African Health Organization (WAHO) through a multi-stakeholder initiative (World Bank, BMGF, WHO, African Union) to build regional regulatory capacity and trade integration in the pharmaceutical sector.
- **International Infectious Disease Control and Health Policy, Pakistan, Lebanon**; legal advisory services to health authorities and other sectors from federal and provincial governments of the Islamic Republic of Pakistan during the WHO meeting on the implementation of the International Health Regulations in national legislation.
- **Human Rights and Asylum Law, Greece**; Refugee Status Determination for the Appeals Committee of the Greek Asylum Service of the Greek Ministry of Citizen Protection and Public Order, including analysis of appeals for International Protection under the 1951 Geneva Convention relating to the status of refugees, extensive legal research on International and European laws on asylum and drafting legal decisions on these appeals.
- **Health Migration Law, Switzerland**; WHO Headquarters; lead in project on migration and health; coordination of dialogue with 6 WHO Regional Offices and external stakeholders (including the International Organization for Migration, UNAIDS, International NGOs).
- **Refugee Law, Greece**; legal services and project management for UNHCR; management of the newly founded Racist Violence Recording Network through managing a network of more than 30 NGOs. Communication with Greek Ministries and NGOs to offer adequate protection to international migrants and refugees on Greek territory according to International and European laws.
- **Capacity Building & Project Management, Sub-Saharan Africa**: Council of Anglican Provinces of Africa; conducting policy reviews, developing and managing programs and projects implementing UN Millennium Development Goals 4, 5, 6 on child mortality, maternal health and HIV/AIDS, TB, Malaria across dioceses.
- **Legislative Analysis & Project Development, Ghana**: Analysis of Ghana's recent Mental Health Act. Worked with mental health professionals to develop programs implementing the Act.
- **Development of Health Partnerships, United Kingdom**: facilitated the formation of health links between NHS hospitals and under resourced clinics, health centers in developing countries. Joint effort of NHS Global Health (North), THET Partnerships for Health and Department of International Development.
- **Pro-Bono Advisory Services, United Kingdom**: Citizens Advice Bureau; Advised on welfare benefits, entitlements, debt, consumer and employment law for poor and migrant communities.

For more information, please contact us  
by phone 1 301 565 0680 or  
by email to [info@forzley.associates](mailto:info@forzley.associates)