



**Who we are:** Forzley & Associates is a 100% women-owned small business, formed in 1979 by Michele Forzley. The team members are all licensed lawyers with postgraduate degrees in law, public health and development economics. Bios are below. Forzley & Associates operates virtually but has a home office in Washington, DC and footprints in Europe and Africa.

**Our Vision:** We recognize that law is an essential tool underutilized to achieve development objectives in the health sector and those sectors that impact human, animal and plant health. Our uniquely qualified team makes F&A the leading experts in health development law by providing tailored legal solutions and tested advisory services to emerging and long standing global health challenges. We believe that a key to transforming a health system is a sound, resilient legal architecture for health and medicines regulation. Regulatory reform is a key driver for change and legal architecture must be crafted by professionals with the ability to plan for the future development of the system and integrate known best practices. F&A aligns function and structure to the law and vice-versa to support health system resilience and sustainable regulatory effectiveness.

**Our Values:** At F&A we value professional integrity, legal competency and continuous learning to meet clients' objectives. We pride ourselves on providing of the highest quality deliverables on time and on budget to achieve development objectives for our clients. We believe in a participatory rather than prescriptive approach to development and place great weight on gathering input and information from counterparts who may have greater sensitivity and familiarity with the situation on the ground.

**What we do:** F&A's **mission** is to provide customized legal advisory services in the field of global public health in the context of developing countries. By balancing research and theory, we exemplify the critical thinking and problem solving skills of practitioner scholars. We have acted in this capacity for public and private sector clients who are international, national and regional governmental and non-governmental organizations in AFRO, SEARO, WPRO, EMRO and EURO countries.

**What we do:** With over 40 years of legal experience and 17 years in international development, we welcome clients from around the world. And we have worked in all regions of the world, including emerging economies, fragile, and conflict and post-conflict states. For each assignment, we will simplify and operationalize the law, situating it as the cornerstone of every strong health system pairing it with technical and scientific know-how.

Our work spans many topics such as those listed here:

- Legal and regulatory assessments to compare current operational practices with health sector strategic plans and objectives and the laws.
- Legislative reform, drafting of bills, amendments, regulations, guidelines and standards, forms, applications and internal procedures.
- Institutional Capacity Building for Regulatory Effectiveness.
- Establish law enforcement units such as inspection, licensing, appeals boards, and information offices.
- Legal Solutions to targeted problems; examples: falsified and substandard medicines, blocking corruption, securing advanced diagnostics and UHC.
- Contracts for public private partnerships, hub and spoke product and services delivery, contracting out health services, procurement.
- International Health Regulations and Global Health Security Agenda.

**Michele Forzley, JD, MPH** is the director and founder of the firm. She serves as a senior legal, technical or governance advisor to international, national and regional governmental and non-governmental organizations, national government ministries. Her expertise is on the legal aspects of all health matters ranging from reforming and implementing health and pharmaceutical legislation and regulation, private sector regulation and governance, trade, intellectual property, corruption, PPPs and public procurement. From 1979-1999: Michele was an independent general counsel to private sector clients from her office in New York City, and since 1999, based in the Washington, DC area her focus has been on the public sector in developing countries. Michele holds a MPH from Johns Hopkins and a Juris Doctor from New England Law. She is regarded as an expert in Health Law by the WHO and was appointed to the Roster of Experts as an expert on Health Law, Ethics and Human Rights by WHO Director Guenael Rodier Country Health Preparedness Programme.

**Mar Martínez, LL.M., MA** provides advisory services on governance and global health. She has over a decade of field experience that spans Asia, Europe, Africa, and the Americas. As a World Bank consultant she worked in West Africa, coordinating the medicines regulatory harmonization initiative. Previously she worked in various projects in the United States, Brazil, India, UK, Italy, Spain, and the European Commission in Belgium. She earned a M.A. in development economics from the Edmund A. Walsh School of Foreign Service at Georgetown University in Washington, D.C. in 2014, a post-graduate diploma in foreign trade sponsored by the Madrid Chamber of Commerce and Industry in 2010, and LL.M. in intellectual property law from Charles III University of Madrid in 2006. Her current assignment is for the German Corporation for International Cooperation (GIZ) in Bolivia. Her working languages are English, Spanish, French, and Portuguese.

**Clio Stoidis, LL.M.** is a lawyer specialized in international and medical law in France. She holds an LL.M from the University of Kent (UK) and a Master's degree from Paris V University, in Paris, where she is a certified attorney. Clio has worked with the World Health Organization as a consultant for the International Health Regulations Secretariat at the Headquarters in Geneva and an advisor during country missions. In 2013-2014 she served as an Appeals Committee member with the Greek National Asylum Service carrying out refugee status determination where she is still involved on a part-time basis. Clio is also an independent consultant for different technology startups and small businesses where she

serves as a legal advisor and a content marketer. She is an MBA candidate for 2016-2017. Clio had previously worked as a lawyer and project manager with the United Nations High Commissioner for Refugees in Athens, leading and bringing to completion numerous projects. In addition, she is a co-founder and treasurer of ACCESS, a Human Rights NGO based in Strasbourg and has been a volunteer at the medical NGO Doctors of the World since 2006. Clio has lived and worked in more than seven countries around the world since the age of four years old and is fluent in Greek, French and English and has basic Spanish and Italian skills.

**Swati Rawani, JD, MS** (Public Health) is a lawyer with over a decade of private and public sector experience. Swati has worked with the New York City Department of Health and Mental Hygiene and the Massachusetts Department of Public Health on an HIV education and prevention and autism prevalence, respectively. Her advocacy experience includes advocating for the right to health in Haiti, drafting legislation regarding pharmaceutical marketing, and researching the intersection of intellectual property, antitrust and access to medicines. Swati was a senior attorney at a large international law firm where she focused her practice on antitrust law and counseled clients in health care and pharmaceuticals among other sectors and maintained a robust pro bono practice in human trafficking, access to health, and asylum issues. Swati holds degrees from American University, Washington College of Law and Harvard University, T.H. Chan School of Public Health. She is fluent in English, Gujarati, and Hindi.